



North Atlantic Treaty Organization

¿Qué es la OTAN? ¿Qué hace la OTAN? ¿Cómo trabaja la OTAN?

Introducción a la OTAN

¿Qué es la OTAN? →

¿Qué hace la OTAN? →

¿Cómo trabaja la OTAN? →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

¿Qué es la OTAN?

- Una Organización político-militar para la seguridad →
- Países Miembros →
- Valores comunes →
- Defensa Colectiva →
- Una visión integral de la seguridad →
- El vínculo transatlántico →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Una Organización Político – Militar para la Seguridad

Organización Político- Militar

Países miembros

Valores comunes

Defensa colectiva

Visión integral de la
Seguridad

Vínculo Transatlántico

- Una Organización Política →
- Una Organización Militar →

*“NATO’s fundamental role and enduring purpose is to safeguard the **freedom and security** of its member countries by **political and military means**.”*

Salvaguarda de la libertad y seguridad de los estados miembros por medios políticos y militares



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

A political and military organization

Organización Político-Militar

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- **Organización Política:** cuya aportación a la Seguridad se centra en prevenir las causas de conflicto



next →



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A political and military organization

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- **Una Organización Militar:** que actúa cuando los esfuerzos diplomáticos fallan

DEFENSA COLECTIVA

OPERACIONES DE
RESPUESTA A CRISIS

MANTENIMIENTO DE
LAS CAPACIDADES
MILITARES ADECUADAS

← anterior



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

28 Estados Miembros

Organización Político-Militar

Países miembros

Valores comunes

Defensa colectiva

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- | | |
|-------------|--|
| 1949 | Bélgica, Canadá, Dinamarca, Francia, Islandia, Italia, Luxemburgo, Países Bajos, Noruega, Portugal, Reino Unido, EEUU.----- TRATADO DE WASHINGTON ----- |
| 1952 | Grecia, Turquía |
| 1955 | Alemania |
| 1982 | España |
| 1999 | Republica Checa, Hungría, Polonia |
| 2004 | Bulgaria, Estonia, Letonia, Lituania, Rumanía, Eslovaquia, Eslovenia |
| 2009 | Albania, Croacia |



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Democracia

Libertad

Solidaridad

Imperio de la Ley

Bienestar

Libertades individuales

Paz y Estabilidad

Herencia Común



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

The principle of collective defence

Organización Político-Militar

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- **Artículo 5 – Tratado de Washington**

« Un ataque armado contra uno o más miembros se considera un ataque contra todos »

El derecho a la defensa propia – Artículo 51 Carta NN.UU.

- **Operar cuando y donde sea necesario para luchar contra el terrorismo**

Sin limitaciones geográficas– Ministerial AA.EE. en Reykjavik, Mayo 2002



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El Concepto Estratégico (2010)

- **Defensa Colectiva**
 - Art. 5, la esencia de la Alianza
- **Gestión/Respuesta a Crisis**
 - Tratamiento integral de las crisis – antes, durante y despues del conflicto
- **Seguridad Cooperativa**
 - Partenariados
 - Control de Armas, no-proliferación y desarme
 - Ampliación



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- **Seña de Unión entre Norteamérica y Europa**
- **Una asociación para la Seguridad y un foro para discusiones estratégicas.**



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¿Qué hace la OTAN?

- Ayuda a crear un entorno estable →
- Está abierta a la ampliación →
- Forja Partenariados →
- Lidera Operaciones de Respuesta a Crisis →
- Combate amenazas actuales y emergentes →
- Desarrolla Capacidades Militares →



North Atlantic Treaty Organization

¿Qué es la OTAN? ¿Qué hace la OTAN? ¿Cómo trabaja la OTAN?

Helps to create a stable environment

Ayuda a crear un entorno estable

Está abierta a la ampliación

Forja Partenariados

Lidera Operaciones de Respuesta a Crisis

Combate amenazas actuales y emergentes

Desarrolla Capacidades Militares

- **Promueve las Consultas, el diálogo y la cooperación**
- **Previene conflictos mediante medidas diplomáticas**
- **Proporciona un entorno seguro para la reconstrucción post-conflicto**



North Atlantic Treaty Organization

¿Qué es la OTAN? ¿Qué hace la OTAN? ¿Cómo trabaja la OTAN?

Welcomes new members

Ayuda a crear un entorno estable

Está abierta a la ampliación

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Desarrolla Capacidades Militares

- **Artículo 10 Tratado de Washington**

« Las Partes pueden, por acuerdo unánime, invitar a cualquier otro Estado europeo en grado de aplicar los principios de este Tratado y de contribuir a la seguridad del Area Euroatlántica, a acceder a este Tratado. [...] »

- **Política OTAN de puertas abiertas (NATO's open-door policy)**

Un proceso abierto y en marcha

- **Membership Action Plan** →



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Welcomes new members

▪ Membership Action Plan

- **Programme to help aspiring Partner countries**
 - meet NATO standards
 - prepare for possible future membership

- **Currently:**
 - the former Yugoslav Republic of Macedonia *

 - Montenegro

 - Bosnia and Herzegovina

(pending progress on key defence reform)

*Turkey recognizes the Republic of Macedonia with its constitutional name.



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Forges partnerships

Ayuda a crear un entorno estable

Está abierta a la ampliación

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Desarrolla Capacidades Militares

- Consejo de la Asociación Euroatlántica (EAPC) →
- Programa de la Asociación para la Paz (PfP) →
- OTAN-Rusia →
- OTAN-Ucrania →
- OTAN-Georgia →
- Diálogo Mediterraneo →
- Iniciativa de Cooperación de Estambul →
- Working with other international organizations →
- Partners across the globe →



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What is NATO? What does NATO do? How does NATO work?

Forges partnerships

▪ Euro-Atlantic Partnership Council

- Partnership for Peace
- NATO-Russia
- NATO-Ukraine
- NATO-Georgia
- Mediterranean Dialogue
- Istanbul Cooperation Initiative
- Other international organizations
- Partners across the globe

- **Multilateral forum for security dialogue and cooperation**
50 members: 28 NATO Allies + 22 Partners

- **Political framework for:**

- multilateral cooperation with non-members in the Euro-Atlantic area -
- bilateral relations with individual Partners under Partnership for Peace

- **Euro-Atlantic Partnership Work Plan**

Regional security issues, arms control and non-proliferation, terrorism and new security challenges, crisis management, defence reform, defence planning, disaster-preparedness and response, science and environment, etc.



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Forges partnerships

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- **Partnership for Peace**

- NATO-Russia
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- Other international organizations
- Partners across the globe

- Established in 1994 - currently 22 partners →

- Cooperation programmes →



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- NATO-Russia

- NATO-Ukraine

- NATO-Georgia

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- **22 Partners**

Armenia	Georgia	Montenegro	Ukraine
Austria	Ireland	Russia	Uzbekistan
Azerbaijan	Kazakhstan	Serbia	the former Yugoslav Republic of Macedonia*
Belarus	Kyrgyz Republic	Sweden	
Bosnia and Herzegovina	Malta	Switzerland	
Finland	Republic of Moldova	Tajikistan	
		Turkmenistan	

*Turkey recognizes the Republic of Macedonia with its constitutional name.

← previous



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- Key areas of practical cooperation →
- Individual Partnership Programmes →
- Individual Partnership Action Plans →
- Planning and Review Process →
- Partnership Action Plan Against Terrorism →
- Partnership for Peace Trust Funds →
- Partnership Action Plan on Defence Institution Building →
- Education and Training for Defence Reform →

← previous



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Xtra

Forges partnerships

Partnership for Peace:

- Practical cooperation
- Individual Partnership Programmes
- Individual Partnership Action Plans
- Planning and Review Process
- Partnership Action Plan Against Terrorism
- Partnership for Peace Trust Funds
- Partnership Action Plan on Defence Institution Building
- Education and Training for Defence Reform

Key areas of practical cooperation

- Defence reform and modernization of armed forces
- Capabilities for multinational crisis-management operations
- Terrorism and new security challenges
- Disaster-preparedness and response
- Scientific and environmental cooperation



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- **Activities drawn from wide range of areas identified in Euro-Atlantic Partnership Work Plan**
 - Defence policy and planning
 - Civil-military relations
 - Education and training
 - Air defence
 - Communications and information systems
 - Crisis management
 - Civil emergency planning
 - Civil science
- **Two-year programmes**



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- **Opportunity for deeper cooperation with NATO**
 - Specific advice on defence and security
 - Assistance with domestic reforms
 - Consultations on sensitive issues
- **Two-year plans**
- **Currently: Armenia, Azerbaijan, Bosnia and Herzegovina, Georgia, Kazakhstan, Montenegro, Republic of Moldova**



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- **Open to all Partners on a voluntary basis**
- **Identifies and evaluates forces and capabilities for NATO-led training, exercises and operations**
- **Guides and measures defence and military progress in participating Partner countries**
- **Provides a planning mechanism for Partner countries that are also European Union (EU) members**
- **Countries that wish to join NATO must participate in PARP**



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- **Framework for NATO-Partner cooperation on terrorism**
 - Improved intelligence-sharing
 - Cooperation in border security
 - Training and exercises
 - Development of capabilities
 - Supports destruction of surplus munitions and small arms and light weapons
- **Defines partnership roles and instruments to fight terrorism**



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- **Projects led by NATO and Partner countries - funded on voluntary basis**
- **Assist in safe destruction of**
 - Anti-personnel mines stockpiles
 - Other munitions stockpiles
- **Support defence reform projects**
- **Some 25 projects since establishment in 2000**



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Partnership for Peace:

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- **Help reform and restructure defence institutions to meet domestic and international needs**
 - Define common objectives
 - Exchange information
 - Help tailor bilateral defence assistance programmes
- **Objectives include**
 - Democratic control of defence activities
 - Civilian participation in developing security policy
 - Transparency and accountability



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- Aims to help interested Partner countries implement the Partnership Action Plan for Defence Institution Building
- A network of educational institutions developed in NATO and Partner countries to support this effort



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- Euro-Atlantic Partnership Council
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- **NATO-Russia**
- NATO-Ukraine
- NATO-Georgia
- Mediterranean Dialogue
- Istanbul Cooperation Initiative
- Other international organizations
- Partners across the globe

- **NATO-Russia Council**

- Established by Rome Declaration (2002)

- Builds on “Founding Act on Mutual Relations, Cooperation and Security between NATO and the Russian Federation” (1997)

- **Practical cooperation**



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Forges partnerships

NATO-Russia relations:

- Rome Declaration
- Founding Act
- Practical cooperation

- **Rome Declaration (2002) on “NATO-Russia relations: a new quality”**
- **New impetus and substance to relations**
- **Establishes the NATO-Russia Council (NRC)**
 - 29 NRC members: equal partners
 - NRC replaces previous NATO-Russia Permanent Joint Council



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Forges partnerships

NATO-Russia relations:

- Rome Declaration
- Founding Act
- Practical cooperation

- **The Founding Act on Mutual Relations, Cooperation and Security between NATO and the Russian Federation (1997)**
 - “ NATO and Russia do not consider each other as adversaries ”
 - Wide agenda of topics for cooperation
 - Establishes the NATO-Russia Permanent Joint Council (replaced by NATO-Russia Council 2002)



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NATO-Russia relations:

- Rome Declaration
- Founding Act
- Practical cooperation

Cooperation on

- Terrorism and new threats and challenges
- Crisis management
- Afghan counter-narcotics training
- Non-proliferation
- Arms control and confidence-building measures
- Theatre missile defence
- Military-to-military cooperation and defence reform
- Civil emergencies



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- NATO-Ukraine Commission (NUC) →
- NATO-Ukraine Charter on a Distinctive Partnership between the North Atlantic Treaty Organization and Ukraine (1997)
- Practical cooperation in a wide range of areas under Annual National Programme
- Key priorities:
 - defence and security reform
 - support for NATO-led crisis management operations



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Xtra

Forges partnerships

NATO-Georgia relations:

→ NUC

→ Charter

- Discusses security issues of common interest
- Directs practical cooperation
- Adopts Annual National Programme (ANP)
- Established by the NATO-Ukraine Charter (1997)



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Forges partnerships

NATO-Georgia relations:

- NUC
- Charter

- **NATO-Ukraine Charter on a Distinctive Partnership between the North Atlantic Treaty Organization and Ukraine (1997)**
- **Reaffirms NATO support for Ukrainian**
 - sovereignty
 - independence
 - territorial integrity
 - democratic development
 - economic prosperity
 - status as a non-nuclear weapons state



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- **NATO-Georgia Commission**

- Serves as forum for political consultations
- Directs practical cooperation under Annual National Programme
- Underpins Georgia's reform efforts to help country achieve its aspirations for membership in NATO
- Established in September 2008



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- Mediterranean Dialogue
- Istanbul Cooperation Initiative
- Other international organizations
- Partners across the globe

- Initiated in 1994 – currently 7 participants
Algeria, Egypt, Israel, Jordan, Mauritania, Morocco, Tunisia
- Mediterranean Cooperation Group
- Annual work programmes



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- Partnership for Peace
- NATO-Russia
- NATO-Ukraine
- NATO-Georgia
- Mediterranean Dialogue
- **Istanbul Cooperation Initiative**
- Other international organizations
- Partners across the globe

- **Initiated in 2004 – currently 4 participants**
Bahrain, Kuwait, Qatar, United Arab Emirates
- **Istanbul Cooperation Initiative Group**
- **Annual work programmes**



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- United Nations →
- European Union →
- Organization for Security and Co-operation in Europe
- Council of Europe
- African Union
- Non-governmental organizations



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Forges partnerships

Other international organizations:

→ NATO-UN Relations

- **Active cooperation on maintaining international peace and security since early 1990s**
- **NATO-UN Declaration (September 2008)**
framework for expanded consultation and cooperation between the two organizations
- **Consultation and cooperation in wide range of areas**
crisis management, civil-military cooperation, mine action, civil emergency planning, arms control and non-proliferation, terrorism and new security challenges, combating human trafficking and promoting the role of women in peace and security



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Forges partnerships

Other international organizations:

→ NATO-EU relations

- **1994: European Security and Defence Identity**
- **1994: Combined Joint Task Force concept**
- **2001: Beginning institutionalized relations**
- **2003: Berlin Plus Package**
 - Basis for practical cooperation in crisis management



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- **Bilateral relations with partners across the globe that are not part of formal partnership structures**
- **Different degrees of cooperation:**
 - Sharing common values and strategic concerns, deepening relations with NATO and cooperating in areas of common concern (e.g. Australia, Japan, New Zealand and the Republic of Korea)
 - Developing consultation and cooperation in specific areas (e.g. Afghanistan, Pakistan, Iraq)
 - Developing a dialogue with NATO and being informed of its agenda (e.g. China and India)



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Leads crisis management operations

Ayuda a crear un entorno estable

Está abierta a la ampliación

Forja Partenariados

Lidera Operaciones de Respuesta a Crisis

Combate amenazas actuales y emergentes

Desarrolla Capacidades Militares

- **Operaciones de respuesta a crisis y otras misiones** →

- Afganistán →
- Kosovo →
- Libia →
- Mediterraneo →
- Golfo de Adén →
- Irak →
- Apoyo a la Union Africana →
- Anteriores Operaciones en los Balcanes →

- **Planeamiento Civil de Emergencia**

- Refugiados, incendios forestales, inundaciones, terremotos(Pakistan 2005) →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Xtra

Leads crisis management operations and missions

- NATO in Afghanistan
- NATO in Kosovo
- NATO and Libya
- The Mediterranean
- Gulf of Aden
- NATO and Iraq
- NATO and Africa
- Previous Balkan operations

Leads crisis management and operations

- **International Security Assistance Force**
ISAF – NATO-led since Aug. 2003
Establish secure environment in Kabul and provinces under UN mandate
- **Provincial Reconstruction Teams**
PRTs
Help reconstruction work in provinces – provide security for aid workers
- **Transition phase**
Afghans to take lead for their own security
Estimated time-line 2011-2014



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Leads crisis management operations and missions

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- **NATO-led multinational peacekeeping force**

KFOR – June 1999

NATO adjusts force posture to a deterrent presence - 2009

UN Security Council Resolution 1244

June 1999

- **NATO air campaign against Serb forces**

Operation Allied Force

24 March – 10 June 1999



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Leads crisis management operations and missions

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- **Implementation of all aspects of UNSCR 1973 (March 2011) including enforcement of a no-fly zone, protection of civilians and civilian-populated areas under threat of attack**
- **Implementation of UNSCR 1970 (March 2011) instituting, inter alia, an arms embargo**



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- NATO and Iraq
- NATO and Africa
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Operation Active Endeavour

- Article 5 operation launched October 2001 in Mediterranean to help detect, deter and protect against terrorist activity
- Since March 2004, extended to whole of Mediterranean
- January 2010: shift from a platform-based to a network-based operation



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Leads crisis management operations and missions

- NATO in Afghanistan
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- NATO and Iraq
- NATO and Africa
- Previous Balkan operations

- **Counter-piracy operations in the Gulf of Aden and off the horn of Africa**
- **Support humanitarian efforts**
- **Protect vital sea lines of communication and economic interests**



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Leads crisis management and operations

Leads crisis management operations and missions

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NATO Training Mission Iraq (NTM-I) - 2004

- Trains personnel from Iraqi security forces
- Coordinates offers of equipment and training from individual NATO and Partner countries
- Niche training options developed



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- **Logistical & planning support provided to AU Mission in Somalia**
- **NATO support to African Standby Force (ASF) brigades – September 2007**
- **Logistical support provided to African Union Mission in Sudan – June 2005 to December 2007**

Assistance offered to follow-on UN-AU hybrid mission in Sudan



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- **Bosnia and Herzegovina**
 - NATO-led implementation force IFOR (1995) – UNSCR 1031
 - NATO-led stabilisation force SFOR (1996 – 2004) – UNSCR 1088
 - Succeeded by EU-led Operation Althea December 2004
- **3 short-term military operations in the former Yugoslav Republic of Macedonia* (2001-2003)**

* Turkey recognizes the Republic of Macedonia with its constitutional name



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Ayuda a crear un entorno estable

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Desarrolla Capacidades Militares

Tipos de operaciones/misiones:

- **Artículo 5**
Operación “Active Endeavour”
- **No-Artículo 5**
Afganistán
- **Asistencia a los “Partners”**
e.g., FYROM/ARYM*

* Turkey recognizes the Republic of Macedonia with its constitutional name

← previous



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Leads crisis management operations

Helps to create a stable environment

Welcomes new members

Forges partnerships

Leads crisis management operations

Combats existing and emerging threats

Develops military capabilities

Civil Emergency Planning

1. Euro-Atlantic Disaster Response Coordination Center – NATO HQ →
2. Euro-Atlantic Disaster Response Unit
A deployable unit →

← previous



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Leads crisis management and operations

Civil Emergency Planning

- Euro-Atlantic Disaster Response Coordination Centre
- Euro-Atlantic Disaster Response Unit

■ Role

- Coordinate responses to disasters, in consultation with UN Office for the Coordination of Humanitarian Affairs
- Focal point for information sharing
- Maintain liaison with UN-OCHA, EU and other organizations

■ Origins

Established in 1998 on initiative of Russia



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Leads crisis management and operations

Civil Emergency Planning

- Euro-Atlantic Disaster Response Coordination Centre
- Euro-Atlantic Disaster Response Unit

- **Non-standing, multinational mix of national civil and military elements volunteered by members and partners**
- **Deployed for major natural or technological disaster**
- **Size and composition determined by each particular disaster**

← previous



North Atlantic Treaty Organization

¿Qué es la OTAN? ¿Qué hace la OTAN? ¿Cómo trabaja la OTAN?

Combats existing and emerging threats

Ayuda a crear un entorno estable

Está abierta a la ampliación

Forja Partenariados

Lidera Operaciones de Respuesta a Crisis

Combate amenazas actuales y emergentes

Desarrolla Capacidades Militares

- Defensa de misiles →
- Terrorismo →
- Armas de destrucción masiva →
- Ciberdefensa →
- Seguridad Energética →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Combats existing and emerging threats

Combats existing and emerging threats

- Missile defence
- Terrorism
- Weapons of Mass Destruction Initiative (1999)
- Cyber defence

- Sistema de Defensa de Misiles de Teatro (TMD)
- Puesta en red de capacidades nacionales para la defensa del territorio y la población
- Cooperación en defensa misil con Rusia



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Combats existing and emerging threats

Combats existing and emerging threats

- Missile defence
- Terrorism
- Weapons of Mass Destruction Initiative (1999)
- Cyber defence

- Operation Active Endeavour (2001)
- International Security Assistance Force (2003)
- Terrorist threat Intelligence Unit (2005)
- AWACS Surveillance missions
- Increased cooperation with partners and international organizations
- Adapted military capabilities (e.g. Programme of Work for Defence Against Terrorism)
- Science for Peace and Security Programme



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Combats existing and emerging threats

Combats existing and emerging threats

- Missile defence
- Terrorism
- Weapons of Mass Destruction Initiative (1999)
- Cyber defence

- **Weapons of Mass Destruction Initiative (1999) aims to**
 - Increase debate and understanding of WMD issues
 - Improve intelligence and information sharing
 - Increase awareness of proliferation issues
 - Enhance military readiness to counter WMD threats
 - Exchange information on national programmes for bilateral WMD destruction and assistance
 - Enhance possibilities for Allies to assist one another in the protection of civil populations
- **Leads to creation of WMD Centre, 2000**



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Combats existing and emerging threats

Combats existing and emerging threats

- Missile defence
- Terrorism
- Weapons of Mass Destruction Initiative (1999)
- Cyber defence

2008 Cyber defence policy

- coordinating & advising on cyber defence

Principal activities:

- assisting individual Allies
- research & training: Centre of Excellence, Tallinn, Estonia
- cooperation with partners



North Atlantic Treaty Organization

¿Qué es la OTAN? ¿Qué hace la OTAN? ¿Cómo trabaja la OTAN?

Develops military capabilities

Ayuda a crear un entorno estable

Está abierta a la ampliación

Forja Partenariados

Lidera Operaciones de Respuesta a Crisis

Combate amenazas actuales y emergentes

Desarrolla Capacidades Militares

- **Smaller, more flexible and mobile forces**
 - Paquete de Capacidades de Lisboa(2010) →
 - NATO Response Force (NRF) →
 - Reforma de la Estructura de Mando →
 - Reforma del Proceso de Planeamiento de la Defensa →
 - Defensa Misil →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Develops military capabilities

▪ Lisbon Capabilities Package 2010

- NATO Response Force (NRF)
- Military command structure
- Reform of the defence planning process
- Alliance Ground Surveillance (AGS)
- Missile defence

Lisbon Capabilities Package (2010)

- Meet current priority shortfalls for operations
- Deal with evolving & emerging threats
- Critical long-term enabling capabilities for operations (counter-IEDs, strategic airlift, ...)



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Develops military capabilities

- Lisbon Capabilities Package (2010)
- **NATO Response Force (NRF)**
- Military command structure
- Reform of the defence planning process
- Alliance Ground Surveillance (AGS)
- Missile defence

- Multinational joint force held at high readiness
- Deployable after five days' notice and sustainable for 30 days and more if re-supplied
- Article 5 and non-article 5 missions



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Develops military capabilities

- Lisbon Capabilities Package 2010
- NATO Response Force (NRF)
- **Military command structure – Reform**
- Reform of the defence planning process
- Alliance Ground Surveillance (AGS)
- Missile defence

June 2011 reform

- Alliance level of ambition and strong command and control capability maintained
- Two strategic commands maintained
- Structures made more flexible, deployable and adapted to 2010 Strategic Concept priorities



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Develops military capabilities

- **Lisbon Capabilities Package 2010**
 - **NATO Response Force (NRF)**
 - **Military command structure – Reform**
 - **Reform of the defence planning process**
 - **Alliance Ground Surveillance (AGS)**
 - **Missile defence**
- **Defence planning process:**
an instrument to ensure that members generate the necessary capabilities to fulfil NATO missions
 - **Aim:**
 - to be more flexible, responsive and coordinated
 - to seek greater harmonization and integration of national defence planning activities



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Develops military capabilities

- Lisbon Capabilities Package 2010
- NATO Response Force (NRF)
- Military command structure – Reform
- Reform of the defence planning process
- Alliance Ground Surveillance (AGS)
- Missile defence
- Airborne, stand-off ground surveillance system
- Detect and track vehicles moving on or near the ground
- Multinational cooperative effort – 15 participating countries
- Alliance Ground Surveillance Agency - 2009



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Develops military capabilities

- **Lisbon Capabilities Package 2010**
- **NATO Response Force (NRF)**
- **Military command structure – Reform**
- **Reform of the defence planning process**
- **Alliance Ground Surveillance (AGS)**
- **Missile defence**
 - **Alliance Theatre Missile Defence (TMD) system to protect troops**
 - **Missile defence for protection of NATO territory & populations in Europe**
 - **Missile defence cooperation with Russia**



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

¿Cómo trabaja la OTAN?

1. Toma de decisiones por consenso →
2. Estructuras civil y militar →
3. Delegaciones →
4. Principales Órganos →
5. Secretario General de la OTAN →
6. Secretariado Internacional →
7. Estado Mayor Internacional →
8. Estructura Militar de Mando →
9. Agencias →
10. Financiación →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Consensus decision-making

Toma de decisiones por consenso

Estructuras militar y civil

Delegaciones

Principales órganos

Secretario General OTAN

Secretariado Internacional

Estado Mayor International

Estructura Militar

Agencias

Financiación

Organización intergubernamental donde las decisiones se toman conjuntamente por cada estado miembro

El principio del consenso se aplica en todos los niveles y comités



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Civil and military structure

Toma de decisiones por consenso

Estructuras militar y civil

Delegaciones

Principales órganos

Secretario General OTAN

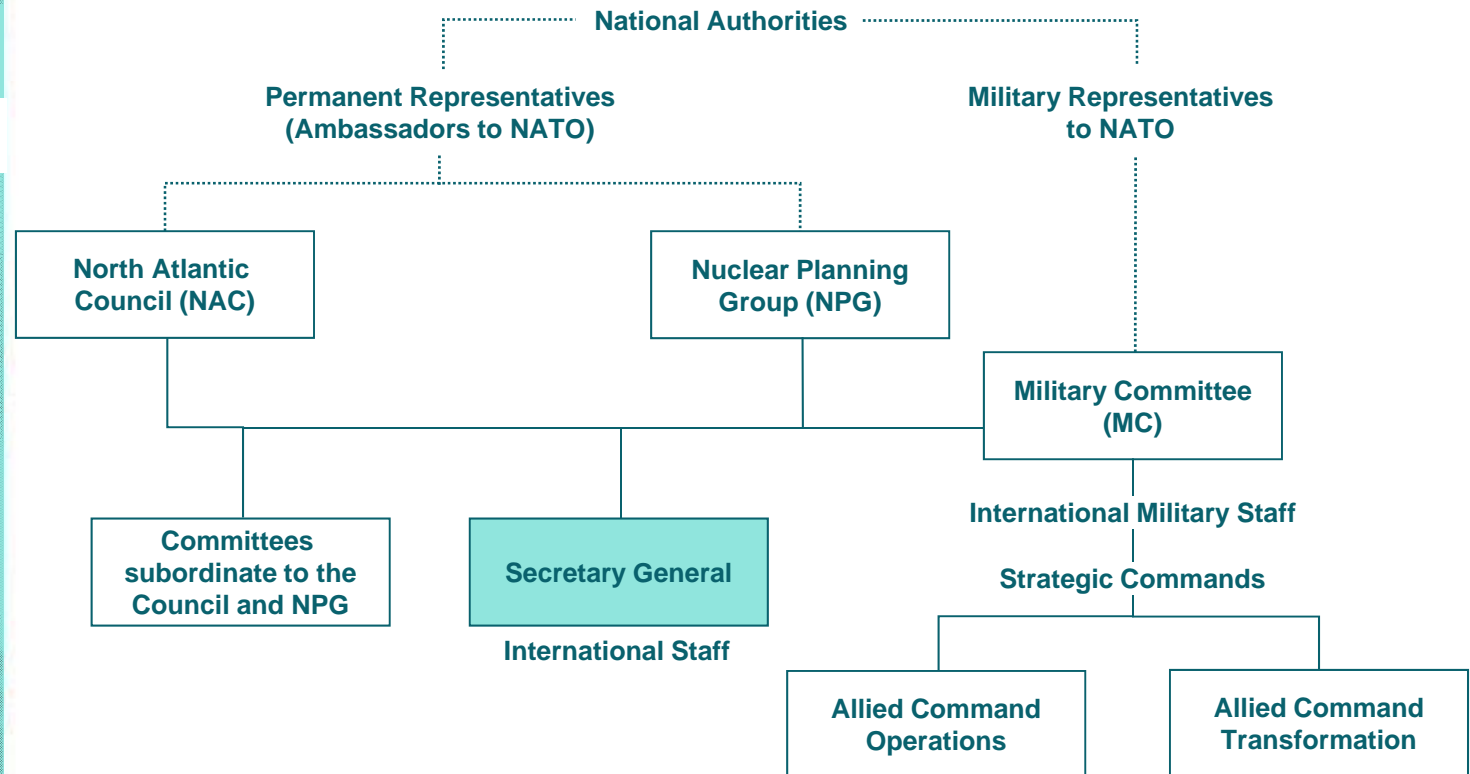
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North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Delegations

Toma de decisiones por
consenso

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Financiación

- Cada Estado miembro cuenta con una Delegación ubicada en Sede de la OTAN, con estatuto de Embajada
- Las Delegaciones están encabezadas por un Embajador denominado Representante Permanente



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Main bodies

Toma de decisiones por
consenso

Estructuras militar y civil

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Agencias

Financiación

- Consejo Atlántico →
- Grupo de Planes Nucleares →
- Comité Militar →



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Main bodies

- North Atlantic Council
- Nuclear Planning Group
- Military Committee

- **Consejo en Sesión Permanente**
 - Representantes permanentes: Embajadores
 - Varias reuniones por semana
 - Apoyo de una representación permanente en BRU.
- **Sesión Ministerial**
 - Ministros AA.EE: Dos al año
 - Ministros de Defensa: Dos/Tres al año
- **Cumbre**
 - Jefes de Estado y de Gobierno con periodicidad variable
 - Marcan el rumbo de la Organización



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Main bodies

- North Atlantic Council
- Nuclear Planning Group
- Military Committee

- Ultimate authority with regard to nuclear policy issues
- Reviews the Alliance's nuclear policy in the light of changing security environment
- All members except for France
- Chaired by NATO Secretary General
- Meets at different levels



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Main bodies

- North Atlantic Council
- Nuclear Planning Group
- **Military Committee**

- Asesoramiento Militar de alto nivel
- Bajo la autoridad del CAN y del GPN
- Orienta la actuación de los Mandos Estratégicos
- Se reúne a nivel Representantes Militares ó JEMAD
- El presidente se elige por los JEMAD por un periodo de tres años.



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

NATO Secretary General

Consensus decision-making

Civil and military structure

Delegations

Main bodies

NATO Secretary General

International Staff

International Military Staff

Military command structure

Agencies

Paying for NATO

- Chairman of NATO's senior committees and decision facilitator
- Spokesperson
- Head of International Staff



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

International Staff

Consensus decision-making

Civil and military structure

Delegations

Main bodies

NATO Secretary General

International Staff

International Military Staff

Military command structure

Agencies

Paying for NATO

- **Advisory and administrative body** →
- **Supports work of Delegations**
- **Divided into divisions**
- **Staffed by nationals from member countries**



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

International Staff

Toma de decisiones por consenso

Estructuras militar y civil

Delegaciones

Principales órganos

Secretario General OTAN

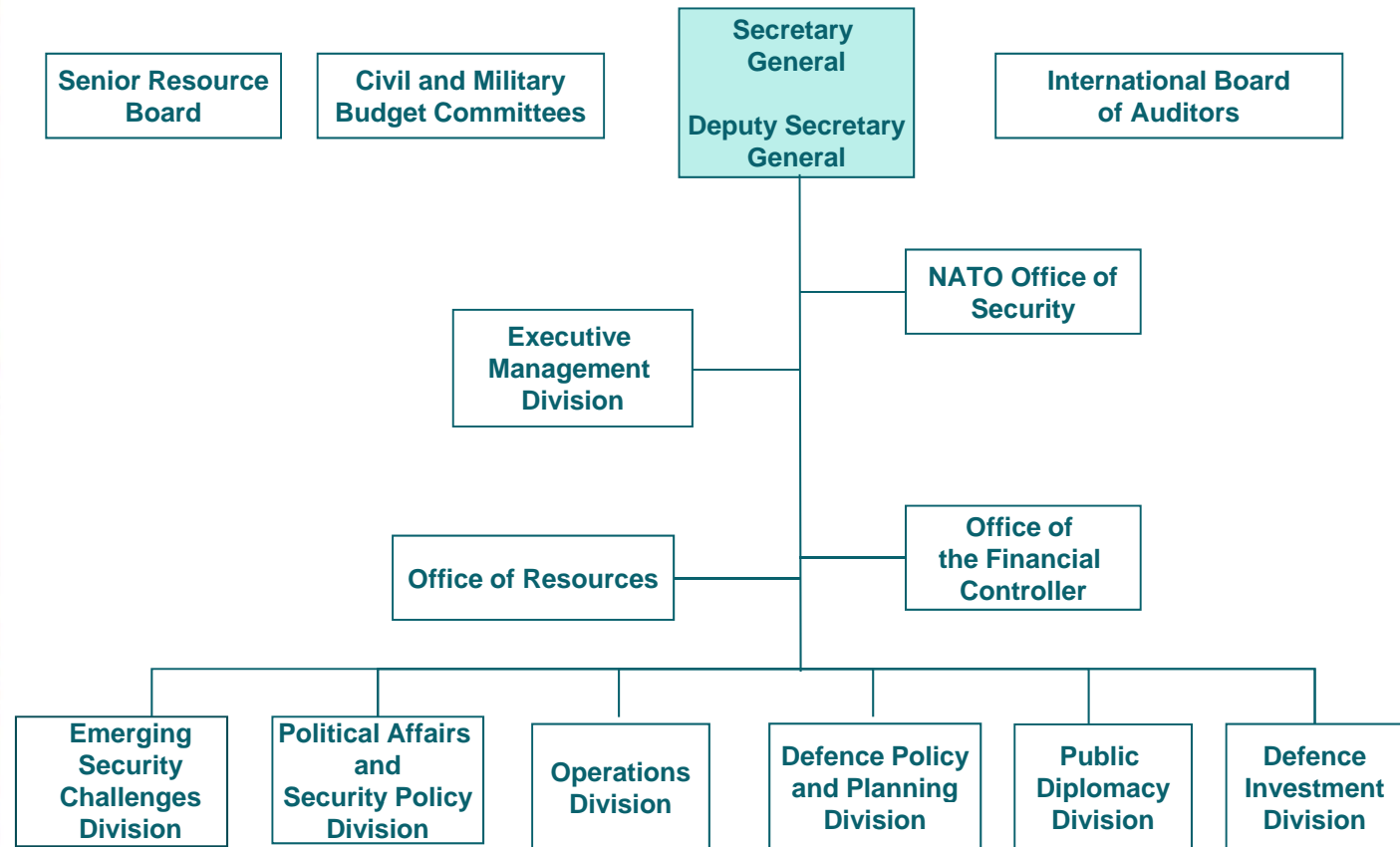
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North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

International Military Staff

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Financiación

- **Advisory and administrative body**
- **Supports work of Military committee**
- **Divided into divisions →**
- **Staffed by nationals from member countries**



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

International Military Staff

Toma de decisiones por consenso

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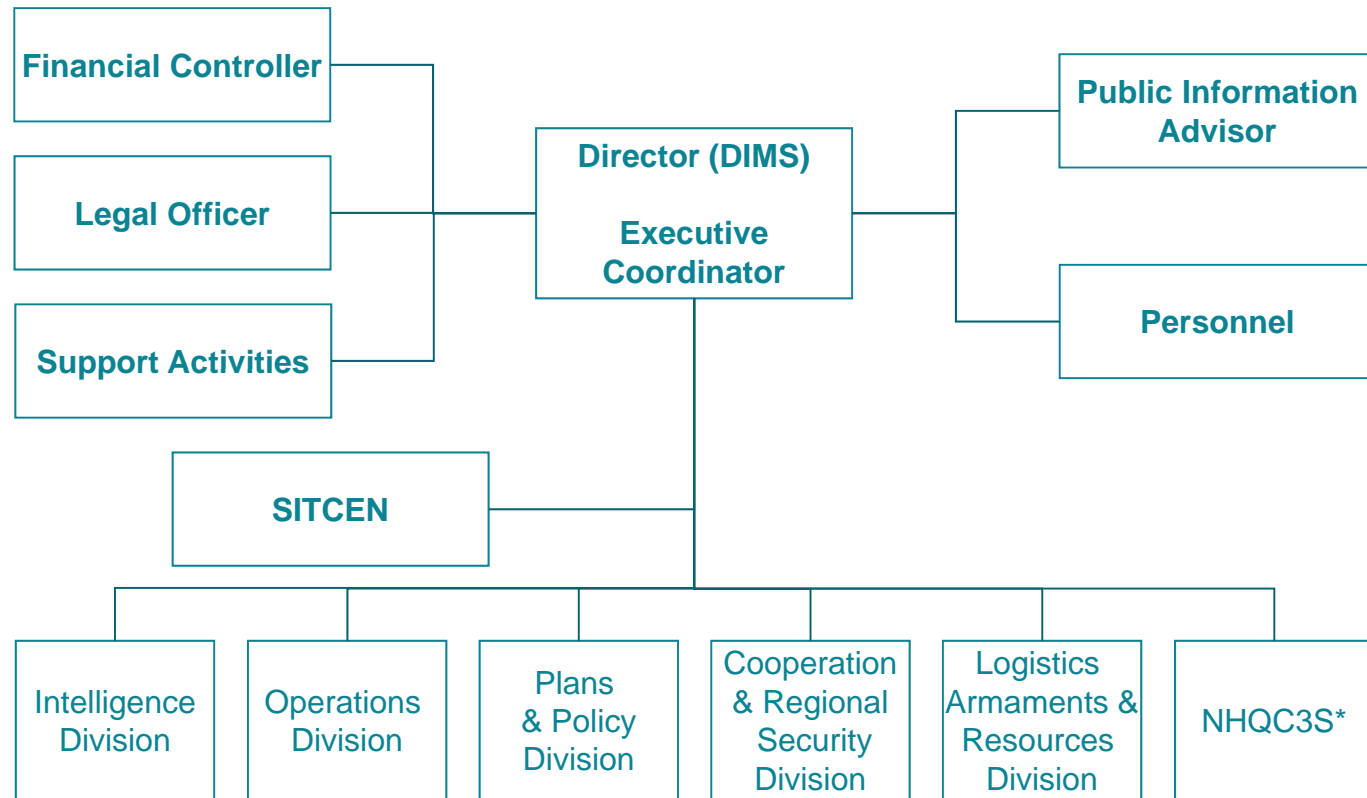
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* The NATO HQ Consultation, Command & Control (C3) Staff



North Atlantic Treaty Organization

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Military command structure

Toma de decisiones por consenso

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Financiación

- **Allied Command Operations (ACO)** →
NATO operations
- **Allied Command Transformation (ACT)** →
Alliance transformation

→ 2011 reform being implemented over a one-year period



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Military Command Structure

Toma de decisiones por consenso

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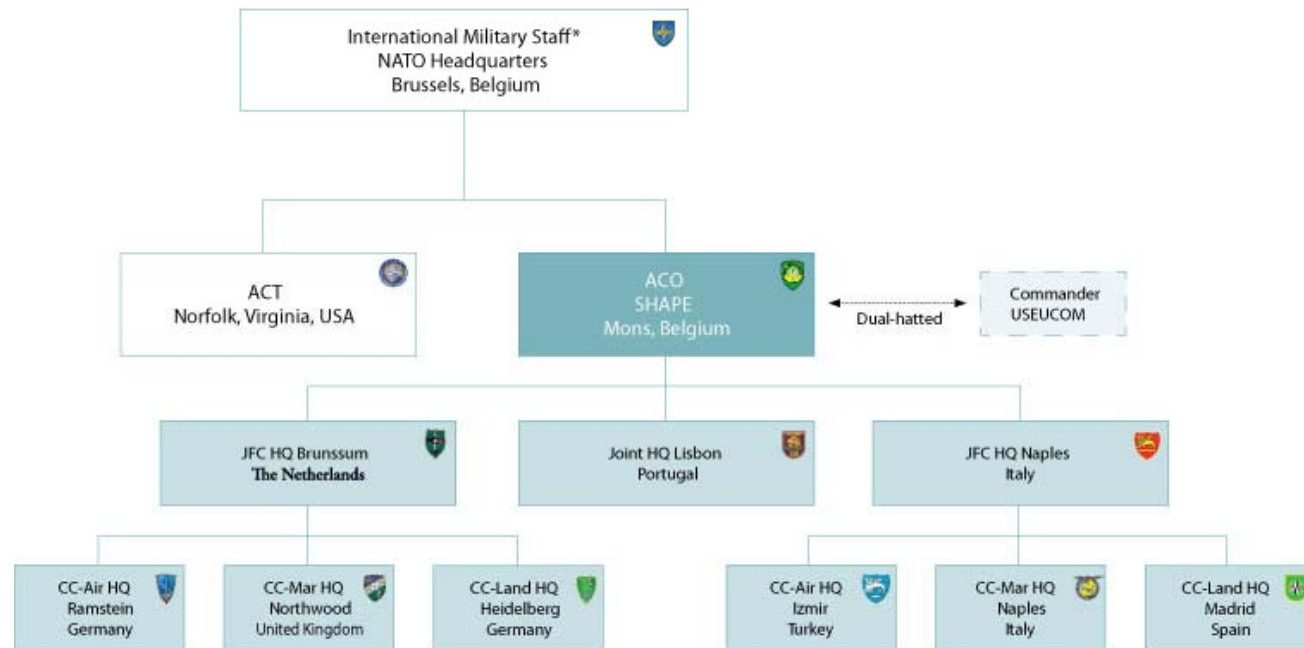
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* The International Military Staff supports the Military Committee, which provides military advice to and answers to the North Atlantic Council.

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North Atlantic Treaty Organization

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Military Command Structure

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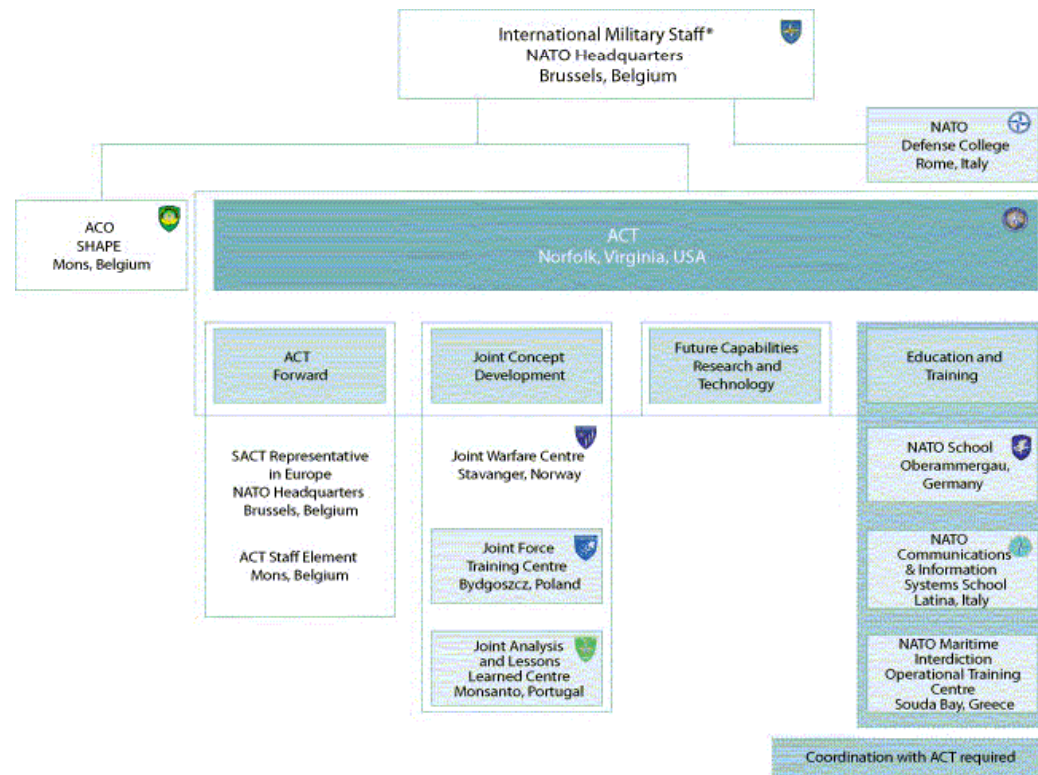
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North Atlantic Treaty Organization

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Agencias

Financiación

- Production and logistics
- Standardization
- Communications
- Research
- Other agencies and organizations
- Project offices

→ Reform ongoing



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Paying for NATO

Toma de decisiones por consenso

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Principales órganos

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Agencias

Financiación

- Indirect contributions

- Direct contributions - principle of common funding
 - Civil budget →
 - Military budget →
 - NATO's Security Investment Programme →



North Atlantic Treaty Organization

[What is NATO?](#) [What does NATO do?](#) [How does NATO work?](#)

Paying for NATO

- **Civil budget**

- Military budget
- NATO's Security Investments Programme

- **Operating costs of the International Staff**
- **Civilian programmes**
- **Running costs of HQ facilities**
 - Conference services
 - Meetings of NATO committees
 - Security services



North Atlantic Treaty Organization

[What is NATO?](#) [What does NATO do?](#) [How does NATO work?](#)

Paying for NATO

- Civil budget
- Military budget
- NATO's Security Investments Programme
- Operating and maintenance costs of the international military structure
 - Military Committee
 - International Military Staff
 - Agencies
 - Two strategic commands and associated command, control and information systems
 - Research and development agencies
 - NATO Airborne Early Warning and Control Force
 - Operating costs of NATO peacekeeping command structures



North Atlantic Treaty Organization

What is NATO? What does NATO do? How does NATO work?

Paying for NATO

- Civil budget
- Military budget
- **NATO's Security Investments Programme**

- **Major construction and system Investments that exceed national defence requirements of individual member countries**
 - Communications and information systems
 - Radar
 - Military HQ
 - Airfields
 - Fuel pipelines and storage
 - Harbours